# Jay Marathe

#### Summary

Experienced investor in environment and TMT sectors. Over £10 million invested across 20 transactions, achieving ROI of 5x and IRR of 53% in deals led. Operational experience managing organisational change and winning board approval for implementation of environmental technologies to meet BT's energy reduction targets of 50% by 2010.

#### **Education**

INSEAD (2002) *MBA* 

FRANCE / SINGAPORE

Ranked highest quintile of the class. GMAT 740 (99th Percentile)

STANFORD UNIVERSITY (1993 - 1994) M.S. Electrical Engineering

CA, USA

GPA 4.7 / 5.0 GRE Verbal 630 (85th%), Analytical 700 (89th%), Quantitative 790 (95th%)

CAMBRIDGE UNIVERSITY (1990 - 1993) B.A.(Hons) Electrical and Information Sciences

UK

Degree 2.1 (Hons). Winner, Fu-Sun-Lau Engineering Design Prize for waste water redistribution system

#### **Employment**

CARTAGENA CAPITAL (2012 - Present)

UK

**Partner** 

Building the cleantech practice for this specialist technology corporate finance advisory firm.

### SABBATICAL YEAR (2010 - 2011)

INDIA

Working for environmental and social causes. Kauffman Finalist.

• Journey of discovery across India, working on: bio-diversity and conservation in Rajasthan; life-skills for the rural illiterate; education for street children; litter & waste in the Himalayas; protection of wildlife corridors.

BT PLC. (2006 - 2010)

UK

Head of Smart Energy, BT Operate

- Led the delivery of a multi-site <u>energy management system</u>. Managed cultural and behavioural change to meet BT's energy reduction targets. BT was recognised as the leading telco in the Dow Jones sustainability index.
- Advised on strategy for BT's position in the <u>smart metering market</u>.
- Developed and implemented strategies for next generation infrastructure, including energy efficient cloud services.
- Relationship manager for £120 million engagement with a software development firm. Managed stakeholders and commercial engagements for delivery of a complex £70 million multi-party software development project.

#### ALOE PRIVATE EQUITY (2003 - 2005)

UK

Investment Manager

• Managed £6 million direct investment from Limited Partners into a <u>mixed signal semiconductor company</u>. Worked closely with entrepreneurial team to rationalise product portfolio, build early revenues, win sponsorship from a chip fabricator, and raise funds. The company continues as a successful provider of WiMax chipsets.

#### **DURLACHER VENTURE CAPITAL (1998 - 2001)**

UK

Head of Business Development

Experienced in origination, due diligence, transaction, investment management and exit. Invested over £10 million across twenty transactions ranging from £100k to £2 million each, achieving ROI of 5x and IRR of 53% in deals led.

- Originated investment in an early stage <u>Cambridge based server technology firm</u>. Invested £200k in 2000, assisting with strategy, partnerships and growth. The company was acquired for \$110 million in 2011.

  ROI 10x IRR 78%
- Spun a storage technology out of a Fortune 500 company in Feb 2000 with investment of £549k. Built management and sales teams and drove three rounds of funding. The company grew into a global provider of <u>search and archiving</u> for <u>unstructured data</u>, and was bought for £225 million in Aug 2004.

  ROI 8x IRR 182%
- Originated and managed £400k investment in online introductions firm. Worked closely with founder to improve usability, build critical mass, and grow users from 10k to 250k in 18 months. The site became <u>Britain's largest online</u> <u>dating site</u> with 4.5 million members, and was purchased for £27.3 million in 2007.

  ROI 9x IRR 31%

- Led £1 million fundraising for Britain's *first online price comparison service*. Worked with team to grow revenues and build partnerships with AOL and Wal-Mart. The firm became part of Kelkoo in 2002. **ROI: Small Loss**
- Led private placing for a <u>multi-channel music Brand</u> headed by Simon Fuller (creator of the Spice Girls). Built partnerships with Cadbury's and Channel 4. Channel 4 took a 10% stake in 2001. **ROI 2x IRR 14**%

# META GROUP (1995 - 1998)

CA, USA

Managing Consultant

- Rolled-out a multi-client product to senior managers in Fortune 500 companies.
- Exploited multi-client work to move up the value chain into customised strategy projects across a range of industries. Built the business to the point where it was successfully acquired by Meta Group.
- Advised 3COM on post-acquisition integration of US Robotics and Palm.

## **AMERICAN MANAGEMENT SYSTEMS (1994-1995)**

CO, USA

Senior Business Analyst

- Managed teams and timelines for development and delivery of a CRM system for telco clients.
- Managed system-wide usability for a software platform delivered to global telcos.

#### Interests and other activities

- Author of <u>innovationblog.co.uk</u>, providing analysis of environmental technology and venture capital.
- Worked as business mentor with the Prince's Trust and as volunteer at the Witness Service in London.
- Conversational in French and Hindi. Fluent in English and Marathi (language of Mumbai & Pune).
- (British citizen. Able to work across European Union).